

DISCLAIMER

This material is provided for information purposes only and is not, in particular, intended to confer any legal rights on you. This does not constitute an invitation to invest in Unilever shares. Any decisions you make in reliance on this information are solely your responsibility.

The information is given as of the dates specified, is not updated and any forward-looking statements are made subject to the reservations specified on page 1.

UNILEVER CHARTS 2001

Meeting everyday needs
of people everywhere



The following pages give figures for the years 1991-2001, expressed in graphical form. Figures supporting the charts are given in euros, sterling and US dollars.

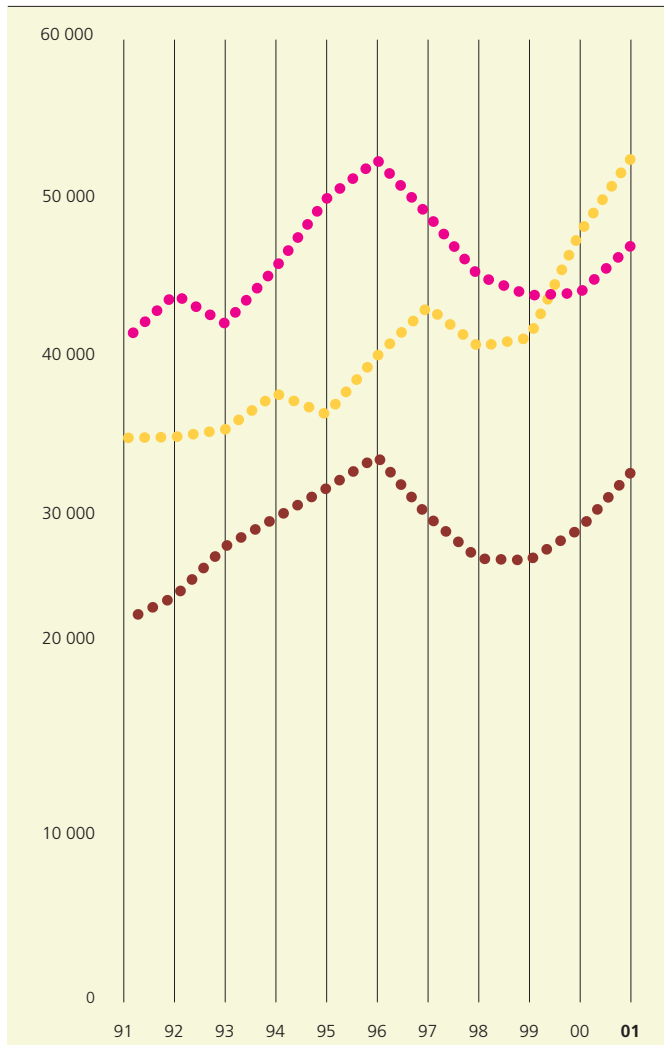
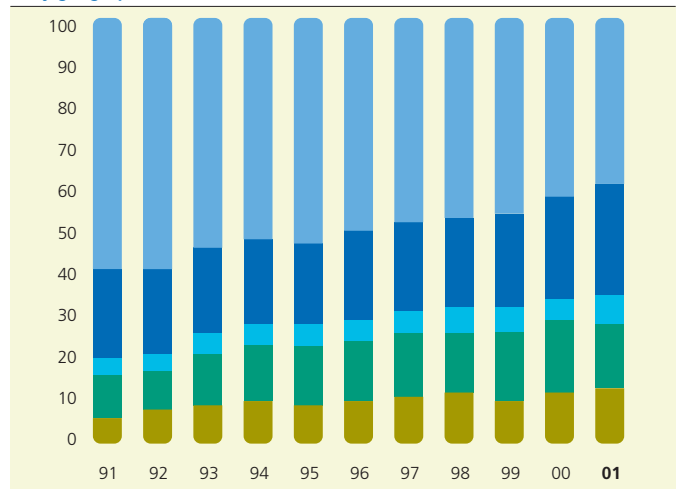
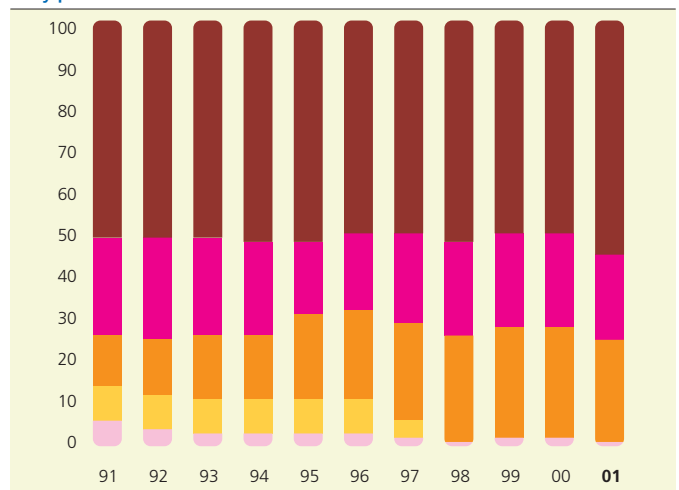
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Total turnover	02	Notes
Total operating profit (BEIA)	03	Graphs and tables are based on average current exchange rates applicable in each year. Balance sheet information is translated at closing rates for the relevant year. Where applicable, information is stated on a 'Total' basis for the years 1997-2001 and on a 'Group' basis for earlier years. The term 'Total' means Group (turnover and operating profit) plus our share of the turnover and operating profit of joint ventures, net of our share of any sales to those joint ventures already included in the Group figures.
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The accounts of the Unilever Group are prepared in accordance with accounting principles generally accepted in the Netherlands and the United Kingdom, which differ in some respects from those generally accepted in the United States.

CAUTIONARY STATEMENT

This Annual Report & Accounts and Form 20-F contains forward-looking statements (within the meaning of the U.S. Private Securities Litigation Reform Act 1995) based on our best current information and what we believe to be reasonable assumptions about anticipated developments. Words such as 'expects', 'anticipates', 'intends' and other similar expressions are intended to identify such forward looking-statements. Because of the risks and uncertainties that always exist in any operating environment or business we cannot give any assurance that the expectations reflected in these statements will prove correct. Actual results and developments may differ materially depending upon, among other factors, currency values, competitive pricing, consumption levels, costs, environmental risks, physical risks, risks related to the integration of acquisitions, legislative, fiscal and regulatory developments and political and social conditions in the economies and environments where Unilever operates. You are cautioned not to place undue reliance on these forward-looking statements.

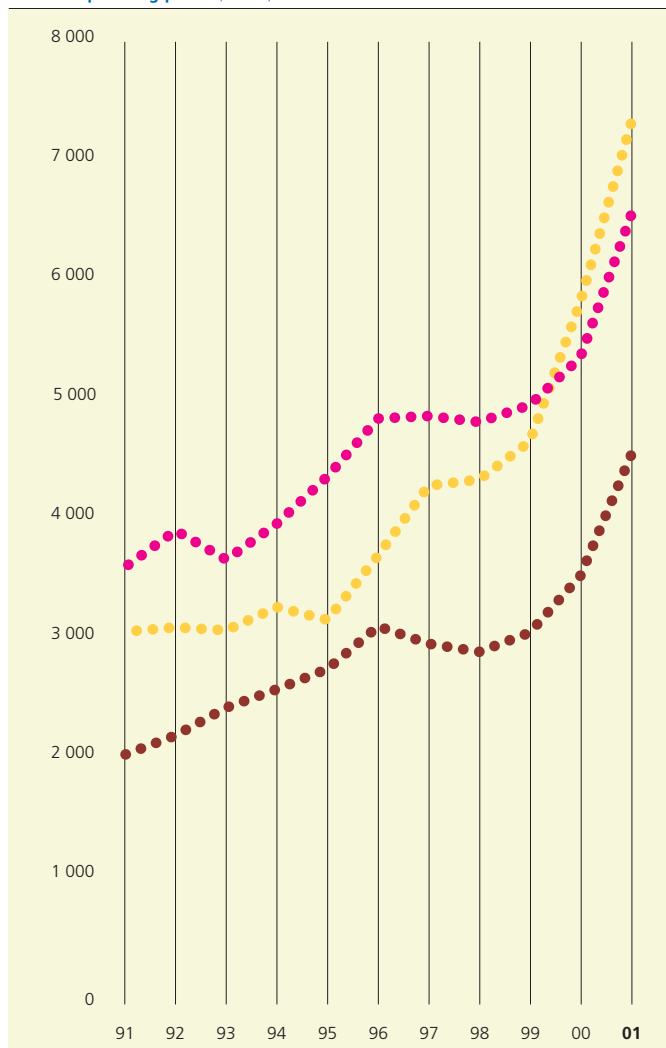
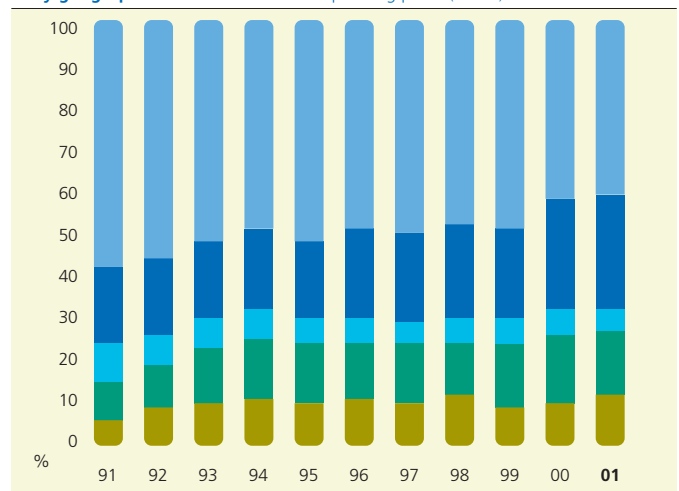
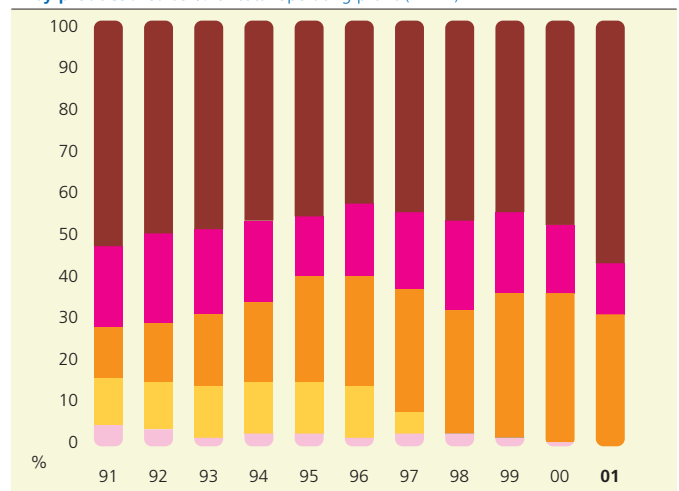
Total turnover million

by geographical area as % of total turnover

by product area as % of total turnover


91 92 93 94 95 96 97 98 99 00 01

	91	92	93	94	95	96	97	98	99	00	01
Total turnover											
● € million	34 686	34 746	35 225	37 478	36 168	39 840	43 099	40 639	41 262	48 066	52 206
● US \$ million	40 767	43 719	41 878	45 419	49 732	52 161	48 918	45 119	43 954	44 254	46 740
● £ million	23 163	24 700	27 863	29 666	31 516	33 522	29 887	27 229	27 182	29 258	32 472
by geographical area as % of total turnover											
● Europe	56	57	52	51	52	49	46	45	44	40	39
● North America	21	20	21	20	19	21	21	21	22	24	26
● Africa, Middle East and Turkey	7	6	6	6	6	6	7	8	8	7	7
● Asia and Pacific	10	9	12	13	14	14	15	14	16	17	15
● Latin America	6	8	9	10	9	10	11	12	10	12	13
Total	100	100	100	100	100	100	100	100	100	100	100
by product area as % of total turnover											
● Foods	51	51	51	52	52	50	50	52	50	51	55
● Home care and professional cleaning	23	24	23	22	17	18	21	22	22	21	20
● Personal care	12	13	15	15	20	21	23	25	26	26	24
● Speciality chemicals	8	8	8	8	8	8	4	-	-	-	-
● Other operations	6	4	3	3	3	3	2	1	2	2	1
Total	100	100	100	100	100	100	100	100	100	100	100

Total turnover for Turkey formerly reported under Europe region is reported within Africa, Middle East and Turkey from 1.1.2001. The turnover for previous years has been restated on the same basis.

TOTAL OPERATING PROFIT

Total operating profit (BEIA*) million

by geographical area as % of total operating profit (BEIA*)

by product area as % of total operating profit (BEIA*)


91 92 93 94 95 96 97 98 99 00 01

Total operating profit (BEIA*)

● € million	3 062	3 099	3 074	3 266	3 161	3 693	4 272	4 323	4 637	5 794	7 269
● US \$ million	3 598	3 900	3 659	3 958	4 348	4 828	4 849	4 799	4 940	5 334	6 508
● £ million	2 045	2 204	2 434	2 586	2 754	3 107	2 963	2 896	3 055	3 525	4 521

by geographical area as % of total operating profit (BEIA*)

● Europe	58	56	52	49	52	49	50	48	49	42	41
● North America	18	18	18	19	18	21	21	22	21	26	27
● Africa, Middle East and Turkey	9	7	7	7	6	6	5	6	6	6	5
● Asia and Pacific	9	10	13	14	14	13	14	12	15	16	15
● Latin America	6	9	10	11	10	11	10	12	9	10	12

Total 100 100 100 100 100 100 100 100 100 100 100

by product area as % of total operating profit (BEIA*)

● Foods	53	50	49	47	46	43	45	47	45	48	57
● Home care and professional cleaning	19	21	20	19	14	17	18	21	19	16	12
● Personal care	12	14	17	19	25	26	29	29	34	35	31
● Speciality chemicals	11	11	12	12	12	12	5	–	–	–	–
● Other operations	5	4	2	3	3	2	3	3	2	1	0

Total 100 100 100 100 100 100 100 100 100 100 100

Total operating profit figures above are shown before exceptional items and amortisation.

Exceptional items in each year were:

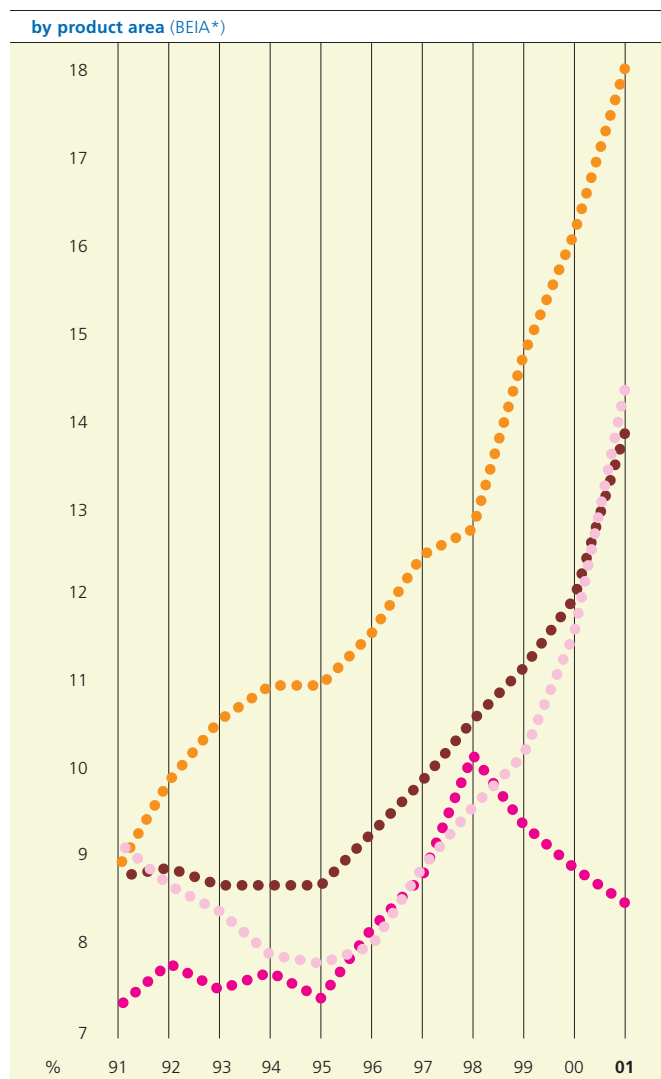
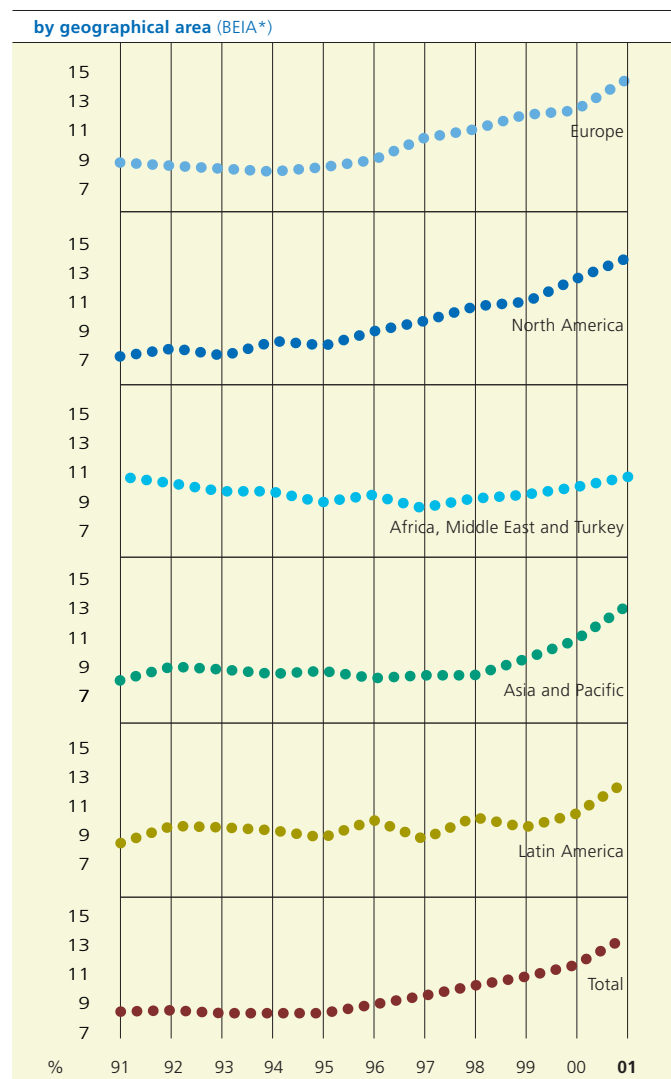
€ million	(64)	(106)	(620)	(79)	(265)	(281)	(817)	125	(269)	(1 992)	(588)
US \$ million	(76)	(133)	(737)	(95)	(365)	(368)	(925)	139	(287)	(1 834)	(526)
£ million	(43)	(75)	(490)	(62)	(231)	(237)	(565)	84	(177)	(1 212)	(366)

Amortisation of goodwill and intangibles from 1998 onwards were:

€ million								(8)	(23)	(443)	(1 423)
US \$ million								(10)	(24)	(408)	(1 275)
£ million								(6)	(15)	(269)	(885)

*BEIA = before exceptional items and amortisation of goodwill and intangibles. Prior to 1998, there was no amortisation in the result, as goodwill on acquisition was written off against equity.

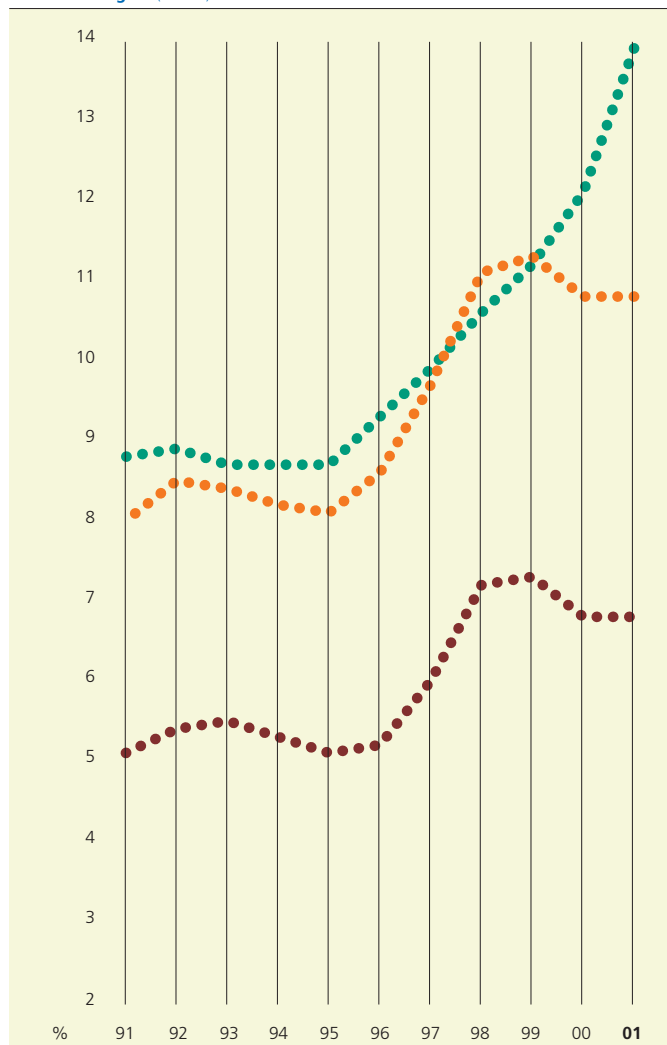
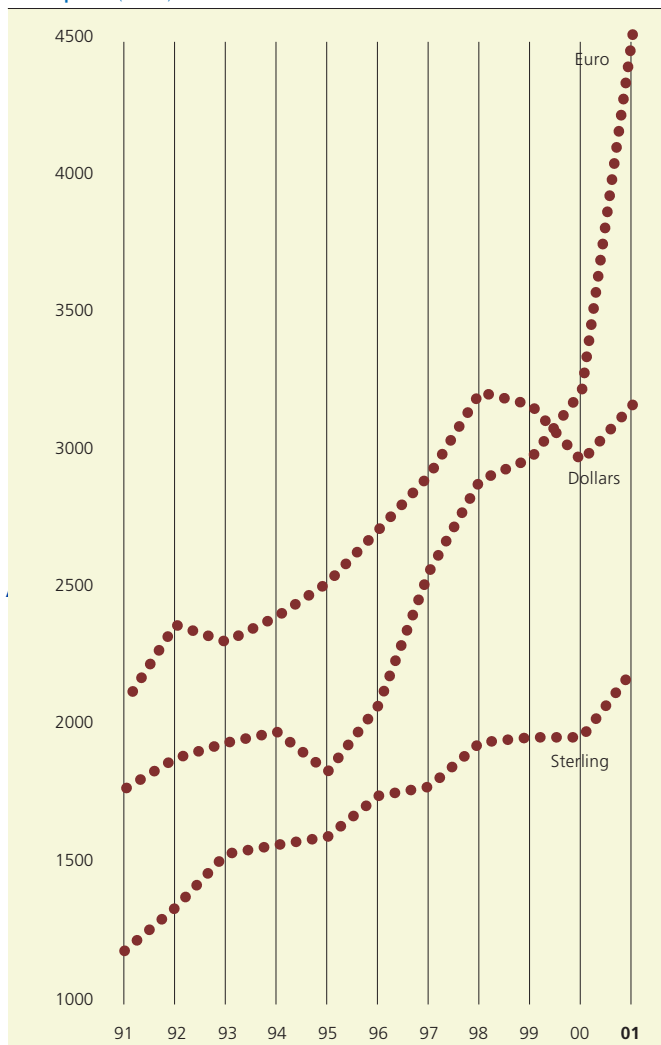
Total operating profit BEIA for Turkey formerly reported under Europe region is reported within Africa, Middle East and Turkey from 1.1.2001. The operating profit BEIA for previous years has been restated on the same basis.



	91	92	93	94	95	96	97	98	99	00	01
by geographical area (BEIA*)											
● Europe	9.1	8.9	8.7	8.5	8.8	9.3	10.8	11.4	12.4	12.7	14.7
● North America	7.5	8.0	7.5	8.5	8.2	9.2	9.9	10.9	11.2	12.8	14.2
● Africa, Middle East and Turkey	11.2	10.5	9.6	9.6	8.4	9.2	7.8	8.8	9.2	10.0	11.0
● Asia and Pacific	8.5	9.4	9.2	8.9	9.1	8.6	8.8	8.8	9.9	11.2	13.4
● Latin America	8.8	10.0	9.9	9.7	9.2	10.4	9.1	10.6	9.9	10.8	13.2
● Total	8.8	8.9	8.7	8.7	8.7	9.3	9.9	10.6	11.2	12.0	13.9
by product area (BEIA*)											
● Foods	9.2	8.7	8.4	7.9	7.8	8.0	8.9	9.6	10.2	11.6	14.4
● Home care and professional cleaning	7.3	7.8	7.5	7.7	7.4	8.2	8.8	10.2	9.4	8.9	8.5
● Personal care	8.9	9.9	10.6	11.0	11.0	11.6	12.5	12.8	14.8	16.2	18.0
● Total	8.8	8.9	8.7	8.7	8.7	9.3	9.9	10.6	11.2	12.0	13.9

*BEIA = before exceptional items and amortisation of goodwill and intangibles. Prior to 1998, there was no amortisation in the result, as goodwill on acquisition was written off against equity.

The operating margin for Turkey formerly reported under Europe region is reported within Africa, Middle East and Turkey from 1.1.2001. The operating margin for previous years has been restated on the same basis.

Profit margins (BEIA*)

Net profit (BEIA*)


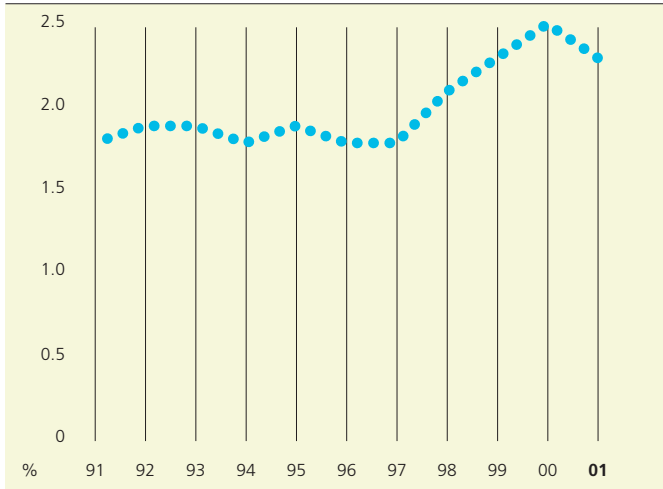
● Total operating margin ● Profit before tax margin ● Net profit margin

	91	92	93	94	95	96	97	98	99	00	01
€ million											
● Total operating profit (BEIA*)	3 062	3 099	3 074	3 266	3 161	3 693	4 272	4 323	4 637	5 794	7 269
● Profit before taxation (BEIA*)	2 767	2 944	2 949	3 068	2 925	3 431	4 183	4 486	4 633	5 158	5 635
● Net profit (BEIA*)	1 772	1 884	1 941	1 981	1 836	2 078	2 566	2 898	2 977	3 223	3 543
US \$ million											
● Total operating profit (BEIA*)	3 598	3 900	3 659	3 958	4 348	4 828	4 849	4 799	4 940	5 334	6 508
● Profit before taxation (BEIA*)	3 251	3 705	3 510	3 717	4 021	4 491	4 747	4 981	4 935	4 749	5 046
● Net profit (BEIA*)	2 081	2 371	2 309	2 401	2 524	2 717	2 916	3 218	3 172	2 967	3 172
£ million											
● Total operating profit (BEIA*)	2 045	2 204	2 434	2 586	2 754	3 107	2 963	2 896	3 055	3 525	4 521
● Profit before taxation (BEIA*)	1 848	2 094	2 335	2 429	2 547	2 890	2 901	3 007	3 052	3 139	3 505
● Net profit (BEIA*)	1 183	1 340	1 536	1 569	1 599	1 748	1 781	1 942	1 961	1 961	2 204

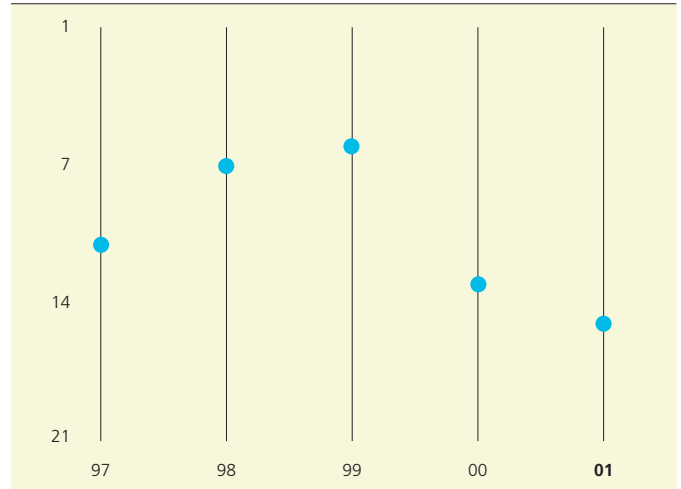
*All profit figures quoted are before exceptional items and amortisation of goodwill and intangibles (BEIA).

RESEARCH AND DEVELOPMENT, ADVERTISING AND PROMOTIONS, TOTAL SHAREHOLDER RETURN

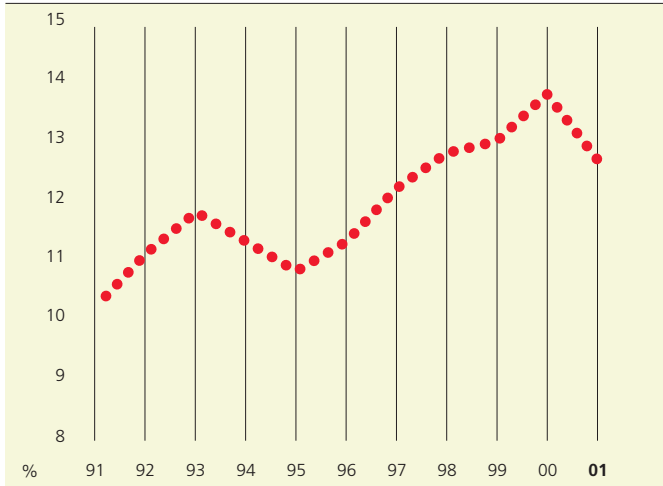
Research and development as % of total turnover



Total shareholder return



Advertising and promotions as % of total turnover



Total Shareholder Return (TSR) is a concept used to compare the performance of different companies' stocks and shares over time. It combines share price appreciation and dividends paid to show the total return to the shareholder. The absolute size of the TSR will vary with stock markets, but the relative position is a reflection of the market perception of overall performance.

The chart above shows Unilever's position relative to a reference group of 21 companies, including Unilever, over a three-year rolling period. In 2001 the following companies formed the peer group of comparative companies:

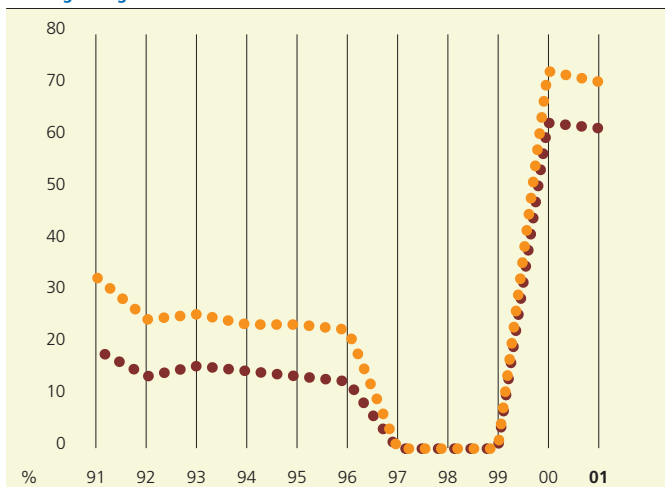
- Avon
- Beiersdorf
- Cadbury Schweppes
- Clorox
- Coca Cola
- Colgate
- Danone
- Eridania
- Gillette
- Heinz
- Kao
- Lion
- L'Oreal
- Nestle
- Pepsico
- Philip Morris
- Procter & Gamble
- Reckitt Benckiser
- Sara Lee
- Shiseido

The reduction in the advertising and promotion ratio to sales includes the effect of portfolio change through acquisitions and disposals.

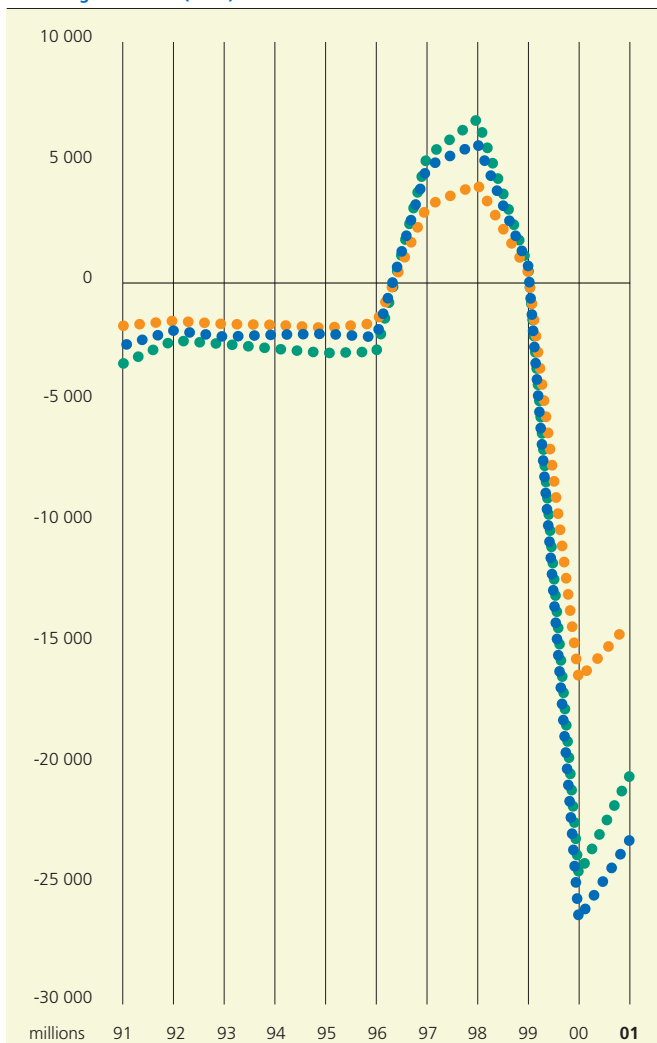
	91	92	93	94	95	96	97	98	99	00	01
€ million											
● Research and development	637	649	654	686	671	714	787	830	935	1 187	1 178
● Advertising and promotions	3 546	3 846	4 151	4 224	3 901	4 499	5 239	5 188	5 345	6 545	6 648
US \$ million											
● Research and development	750	816	779	831	923	934	894	921	996	1 093	1 055
● Advertising and promotions	4 168	4 839	4 936	5 120	5 364	5 891	5 939	5 760	5 693	6 027	5 952
£ million											
● Research and development	426	461	518	543	585	600	546	556	616	723	733
● Advertising and promotions	2 368	2 734	3 284	3 344	3 399	3 786	3 628	3 476	3 521	3 984	4 135

FINANCING RATIOS AND NET FUNDS/(DEBT)

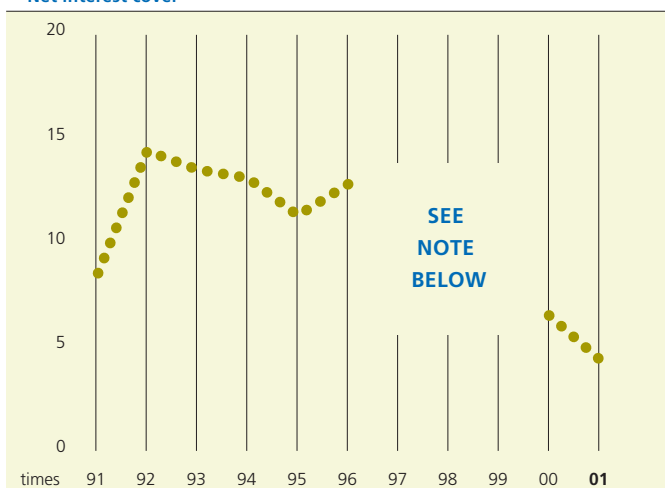
Net gearing



Closing net funds/(debt)



Net interest cover



	91	92	93	94	95	96	97	98	99	00	01	
● Net gearing (%) (<i>adjusted</i>)	33	25	26	24	24	23	0	0	0	73	71	
● Net gearing (US GAAP: %)	19	14	16	15	14	13	0	0	0	63	62	
● Net interest cover (<i>times</i>)	7.2	13.2	12.3	11.9	10.1	11.6	0	0	0	5.3	3.2	
Net Interest cover EBITDA before exceptional items (<i>times</i>)							16	51	-	412	11	5
Closing net funds/(debt)												
● € million	(2 618)	(1 999)	(2 257)	(2 173)	(2 134)	(2 275)	4 821	5 778	684	(26 468)	(23 199)	
● US \$ million	(3 370)	(2 410)	(2 562)	(2 758)	(2 935)	(2 877)	5 236	6 788	687	(24 623)	(20 540)	
● £ million	(1 802)	(1 596)	(1 730)	(1 763)	(1 890)	(1 693)	3 183	4 079	425	(16 507)	(14 173)	
Funds from operations after interest and tax before exceptional items over lease adjusted net debt (%)							80	-	-	251	14	18

Net gearing is net debt (borrowings less cash and current investments) expressed as a percentage of the sum of capital and reserves, minority interests and net debt. As from 1996, in calculating capital and reserves, the book value of shares and certificates held in connection with share option plans is classified as fixed assets, rather than deducted from reserves as required by Dutch law.

Following the sale of the speciality chemicals businesses in 1997, net interest was at low levels relative to earnings in 1997 and 1999, and was positive in 1998. Net interest cover has not therefore been plotted for these three years.

Net interest cover based on EBITDA (before exceptional items) is earnings on ordinary activities before net interest, taxation, depreciation and amortisation and exceptional items divided by net interest.

Net interest cover is profit on ordinary activities (after exceptional items) before net interest and taxation, divided by net interest.

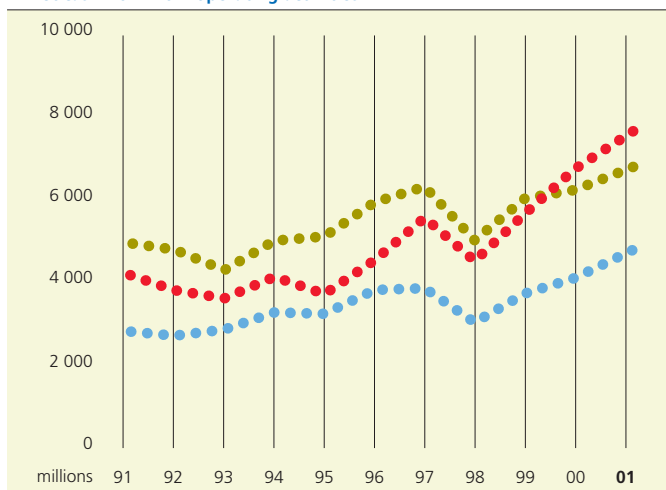
Closing net funds/(debt) is borrowings less cash and current investments at 31 December in each year (at closing rates of exchange).

The movement in funds in 1997 includes proceeds from the sale of the speciality chemicals businesses.

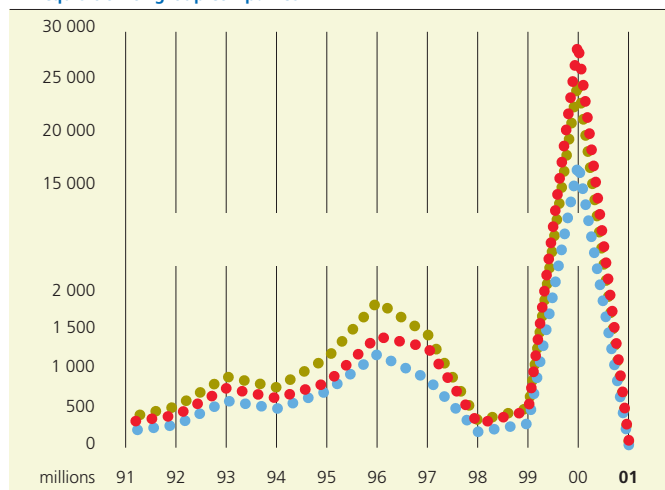
The sharp movement in the 2000 ratios is explained by the financing of the acquisition of Bestfoods.

CASH FLOW, ACQUISITIONS AND DISPOSALS

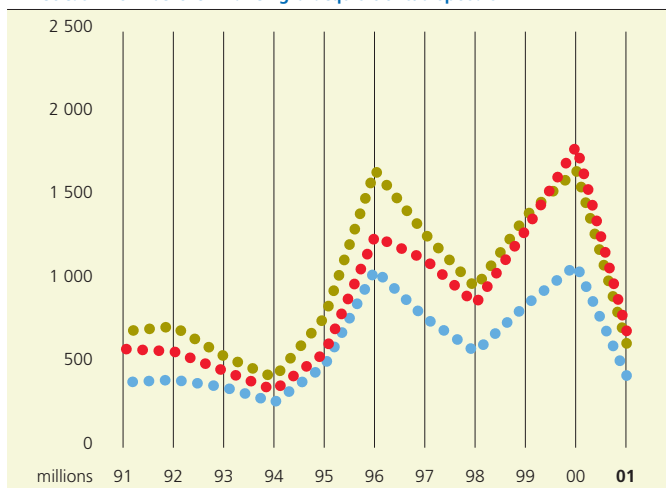
Net cash flow from operating activities



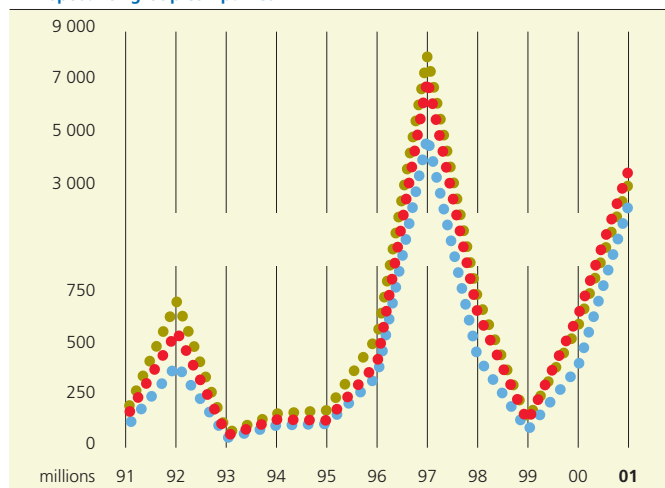
Acquisition of group companies



Net cash flow before financing & acquisitions/disposals



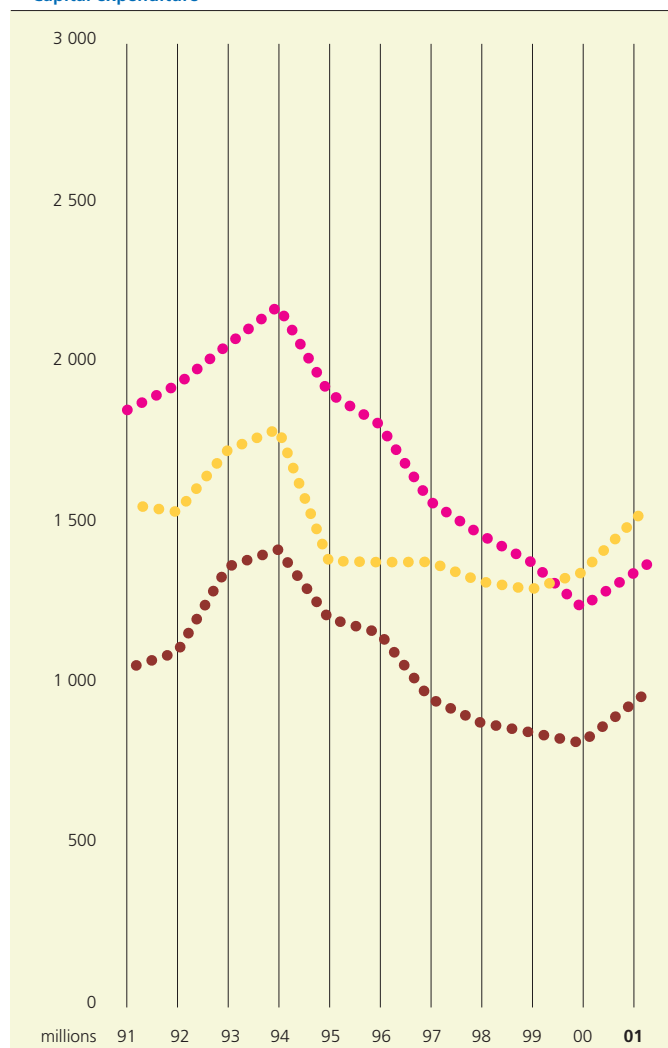
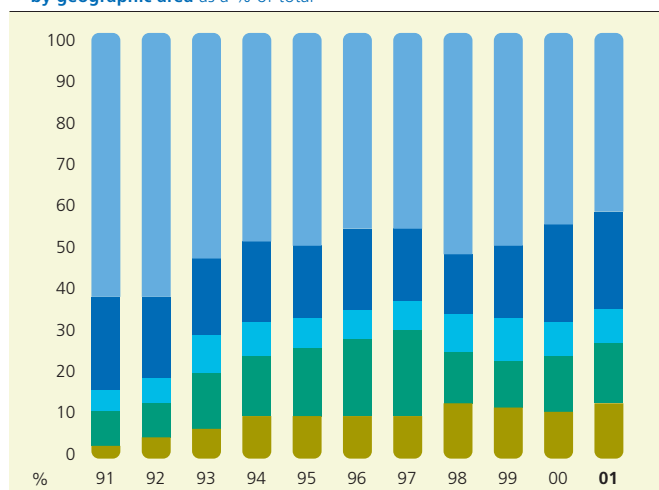
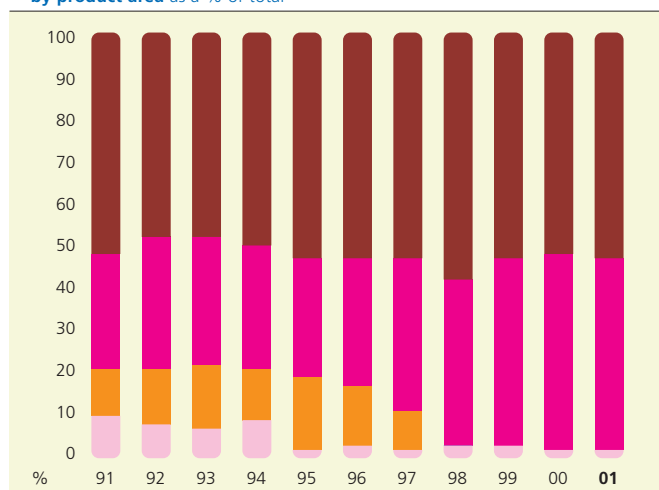
Disposal of group companies



	91	92	93	94	95	96	97	98	99	00	01
Number of acquisitions/disposals	40	43	36	40	55	50	42	44	50	47	34
€ million											
● Net cash flow from operating activities	4 220	3 806	3 609	4 129	3 713	4 530	5 558	4 514	5 654	6 738	7 497
● Net cash flow before financing & acquisitions/disposals	601	586	470	354	577	1 277	1 137	872	1 316	1 818	709
● Acquisition of group companies	338	432	780	651	849	1 445	1 305	323	488	28 010	134
● Disposal of group companies	151	566	59	136	132	413	7 544	661	126	637	3 611
US \$ million											
● Net cash flow from operating activities	4 961	4 788	4 291	5 003	5 106	5 932	6 309	5 012	6 023	6 203	6 713
● Net cash flow before financing & acquisitions/disposals	706	736	558	429	792	1 673	1 289	968	1 400	1 673	634
● Acquisition of group companies	396	543	927	789	1 168	1 892	1 472	361	522	24 728	120
● Disposal of group companies	177	713	71	165	181	541	8 419	736	134	586	3 233
£ million											
● Net cash flow from operating activities	2 819	2 705	2 855	3 269	3 235	3 812	3 854	3 026	3 724	4 100	4 662
● Net cash flow before financing & acquisitions/disposals	401	416	372	281	502	1 075	787	584	865	1 105	441
● Acquisition of group companies	225	307	617	516	740	1 216	898	218	323	16 867	83
● Disposal of group companies	100	403	47	108	115	348	4 993	444	83	388	2 245

Cash flow figures are presented in accordance with the revised Accounting Standard FRS 1, issued in October 1996. Figures prior to 1992 have not been restated to this basis.

Net cash flow before financing & acquisitions/disposals excludes the payment of the special dividend in 1999.

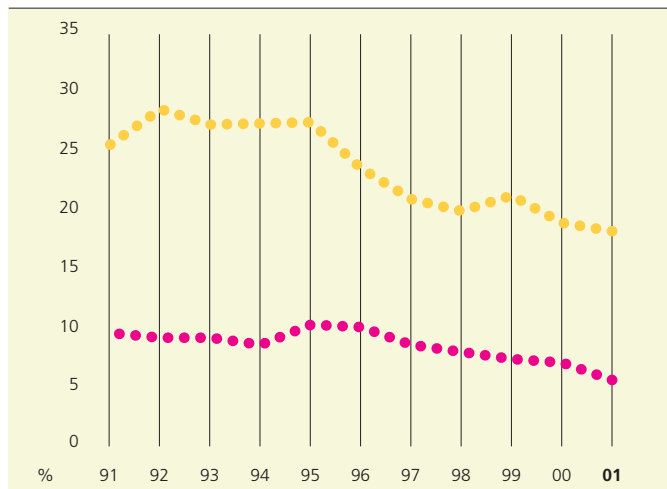
Capital expenditure

by geographic area as a % of total

by product area as a % of total


	91	92	93	94	95	96	97	98	99	00	01
Capital expenditure											
€ million	1 584	1 560	1 738	1 804	1 393	1 389	1 390	1 329	1 304	1 356	1 513
US \$ million	1 862	1 941	2 066	2 186	1 916	1 819	1 579	1 475	1 390	1 249	1 354
£ million	1 058	1 109	1 375	1 428	1 214	1 169	965	890	859	826	941
by geographical area as % of total											
Europe	62	62	53	49	50	46	46	52	50	45	42
North America	22	19	18	19	17	19	17	14	17	23	23
Africa, Middle East and Turkey	5	6	9	8	7	7	7	9	10	8	8
Asia and Pacific	8	8	13	14	16	18	20	12	11	13	14
Latin America	3	5	7	10	10	10	10	13	12	11	13
Total	100	100	100	100	100	100	100	100	100	100	100
by product area as % of total											
Foods	52	48	48	50	53	53	53	58	53	52	53
Home & Personal Care	27	31	30	29	28	30	36	39	44	46	45
Speciality chemicals	11	13	15	12	17	14	9	-	-	-	-
Trading operations	10	8	7	9	2	3	2	3	3	2	2
Total	100	100	100	100	100	100	100	100	100	100	100
Capital expenditure											
as % of total turnover	4.6	4.5	4.9	4.8	3.9	3.5	3.2	3.3	3.2	2.8	2.9
divided by current cost depreciation	1.40	1.40	1.49	1.46	1.17	1.07	1.03	1.12	1.08	1.01	1.06

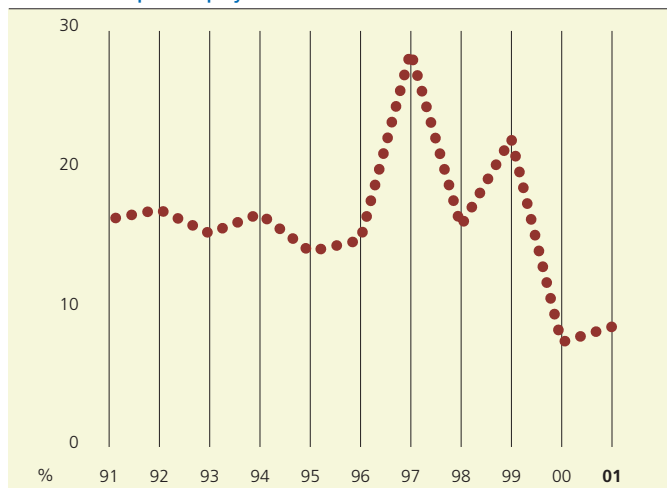
The Capital Expenditure for Turkey formerly reported under Europe region is reported within Africa, Middle East and Turkey from 1.1.2001. The operating margin for previous years has been restated on the same basis.

CAPITAL RATIOS AND NET OPERATING ASSETS

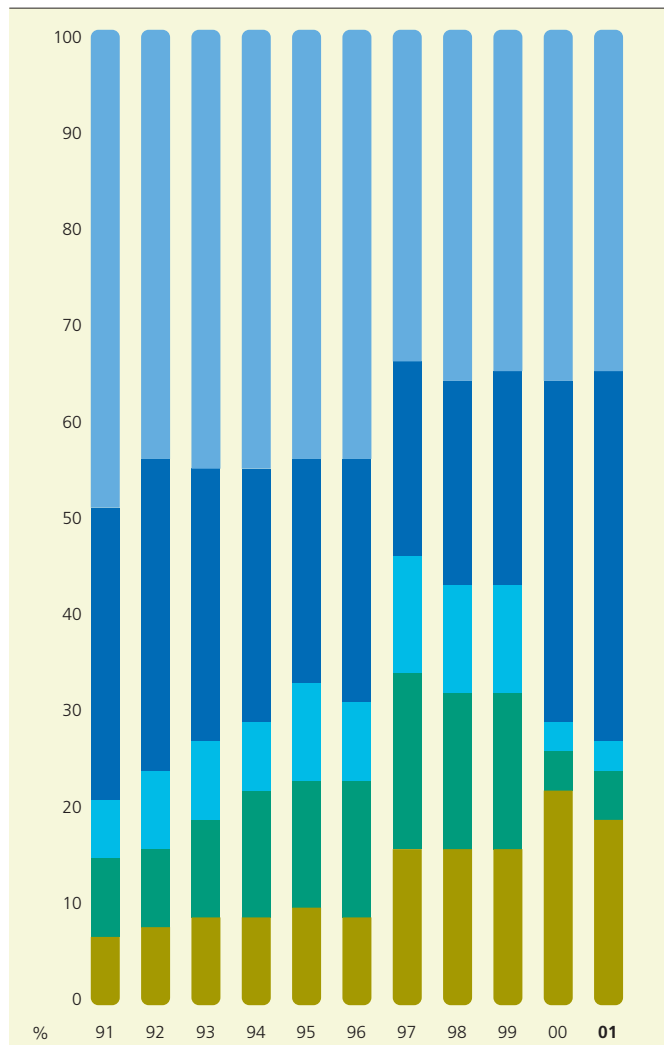
Tangible fixed assets and working capital ratios
as % of total turnover



Return on capital employed



Net operating assets by geographical area
as % of total



	91	92	93	94	95	96	97	98	99	00	01
● Tangible fixed assets % total turnover [†]	25.7	28.7	27.4	27.5	27.6	23.7	21.1	20.1	21.4	19.1	18.4
● Working capital % total turnover*	9.8	9.4	9.4	8.8	10.5	10.3	8.8	8.2	7.6	7.3	5.9
● Return on capital employed (%)	16.5	17.2	15.5	16.9	14.2	15.0	28.5	16.0	22.3	7.7	8.8

Net operating assets by geographical area as % of total

	91	92	93	94	95	96	97	98	99	00	01
● Europe	49	44	45	45	44	44	34	36	35	36	35
● North America	30	32	28	26	23	25	20	21	22	35	38
● Africa, Middle East and Turkey	6	8	8	7	10	8	12	11	11	3	3
● Asia and Pacific	8	8	10	13	13	14	18	16	16	4	5
● Latin America	7	8	9	9	10	9	16	16	16	22	19
Total	100	100	100	100	100	100	100	100	100	100	100

Net operating assets

€ million	9 346	9 413	9 888	9 971	10 051	11 162	8 319	8 351	9 264	34 153	32 330
US \$ million	12 033	11 348	11 233	12 624	13 820	14 105	9 039	9 809	9 308	31 773	28 625
£ million	6 435	7 515	7 590	8 092	8 899	8 302	5 495	5 895	5 760	21 301	19 750

Return on capital employed is the sum of profit on ordinary activities (after exceptional items) after taxation plus interest, after tax, on borrowings due after more than one year, expressed as a percentage of the average capital employed during the year, with the latter excluding goodwill which was purchased before 1 January 1998. From 1 January 1998 purchased goodwill is capitalised and written off over periods of up to 20 years. The movement in 2000 is mainly a reflection of goodwill amortisation and financing related to the acquisition of Bestfoods.

Net operating assets are goodwill, intangible assets, tangible fixed assets, stocks and debtors less trade and other creditors (excluding taxation and dividends) and less provisions for liabilities and charges other than deferred taxation, deferred purchase consideration and certain balances arising as a result of the sale of the chemicals business. 1998 has been restated to include goodwill and intangible assets.

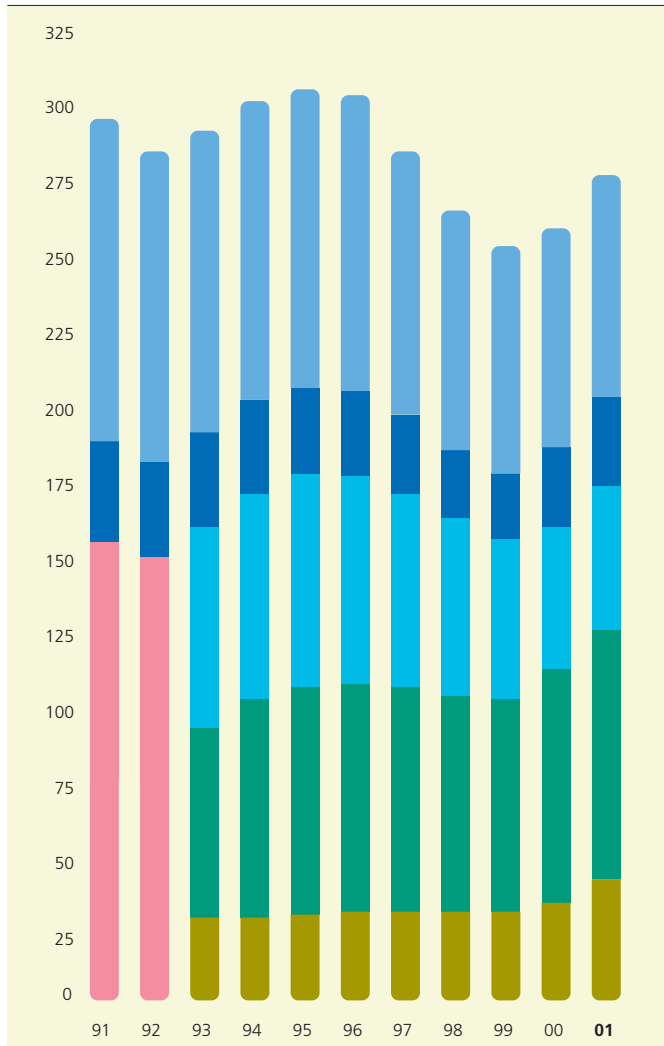
[†]From 2000 onwards this has been calculated as a 5 point average.

*From 1994 onwards this has been calculated as a 5 point average.

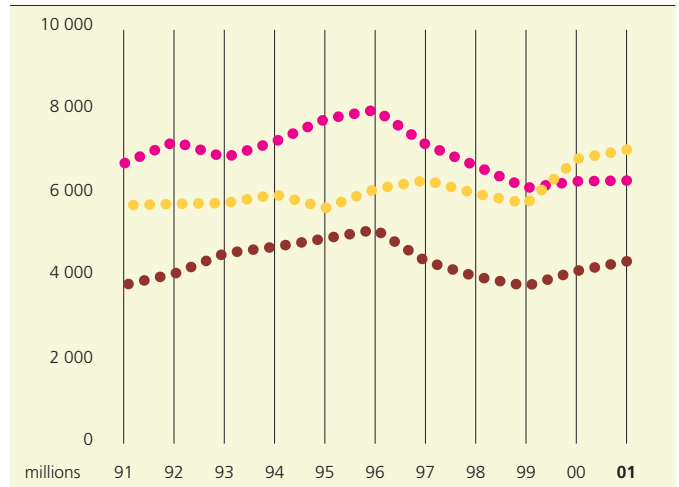
The Net Operating Assets for Turkey formerly reported under Europe region is reported within Africa, Middle East and Turkey from 1.1.2001. The Net Operating Assets for previous years have been restated on the same basis.

PERSONNEL NUMBERS AND STAFF COSTS

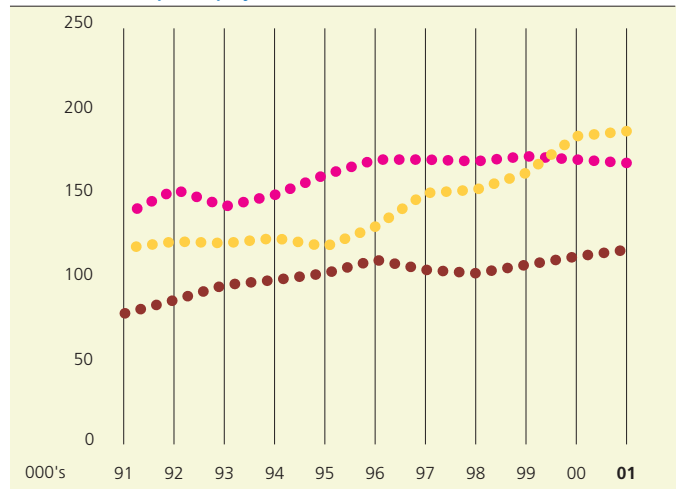
Average number of employees



Staff costs



Total turnover per employee

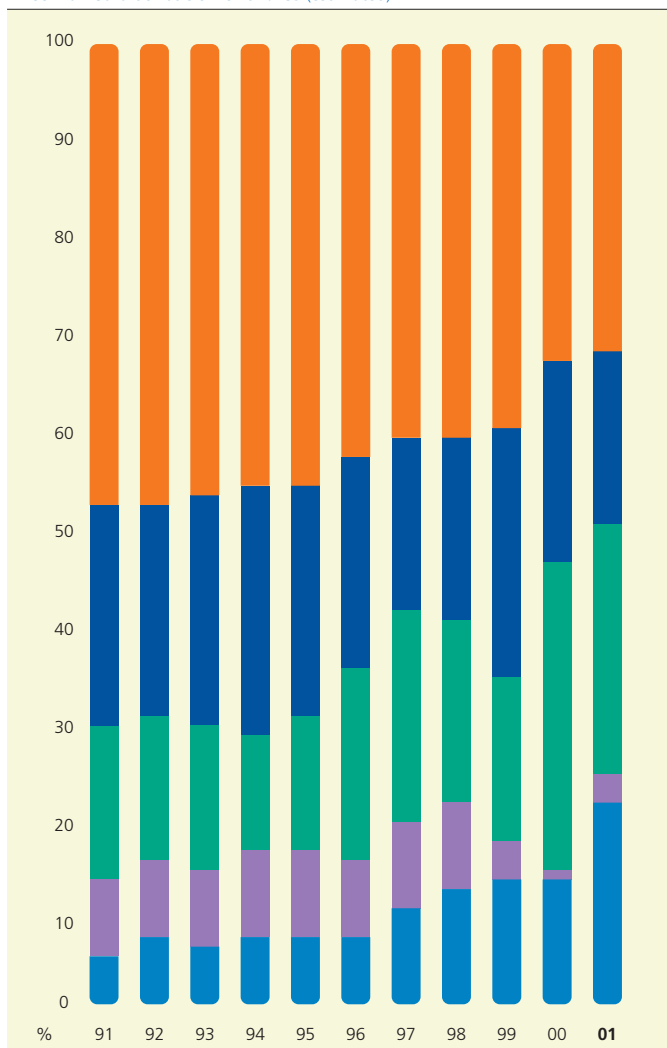


	91	92	93	94	95	96	97	98	99	00	01
Average number of employees (000's)											
● Europe	109	105	102	101	101	100	89	81	77	74	75
● North America	34	32	32	32	29	29	27	23	22	27	30
● Rest of the World	155	150									
● Africa, Middle East and Turkey			68	69	72	70	65	60	54	48	49
● Asia and Pacific			64	74	77	77	76	73	72	79	84
● Latin America			28	28	29	30	30	30	30	33	41
Total	298	287	294	304	308	306	287	267	255	261	279
of which in plantations	75	71	69	68	73	70	63	59	55	59	62
Staff costs											
● € million	5 787	5 822	5 851	6 048	5 723	6 181	6 394	6 067	5 828	6 905	7 131
● US \$ million	6 804	7 324	6 942	7 327	7 869	8 091	7 255	6 736	6 208	6 367	6 384
● £ million	3 866	4 138	4 628	4 786	4 987	5 200	4 436	4 065	3 839	4 203	4 435
Total turnover per employee											
● € thousand	117	121	120	123	118	130	150	152	162	184	187
● US \$ thousand	137	152	142	149	161	170	170	169	172	170	168
● £ thousand	78	86	95	98	102	110	104	102	107	112	116

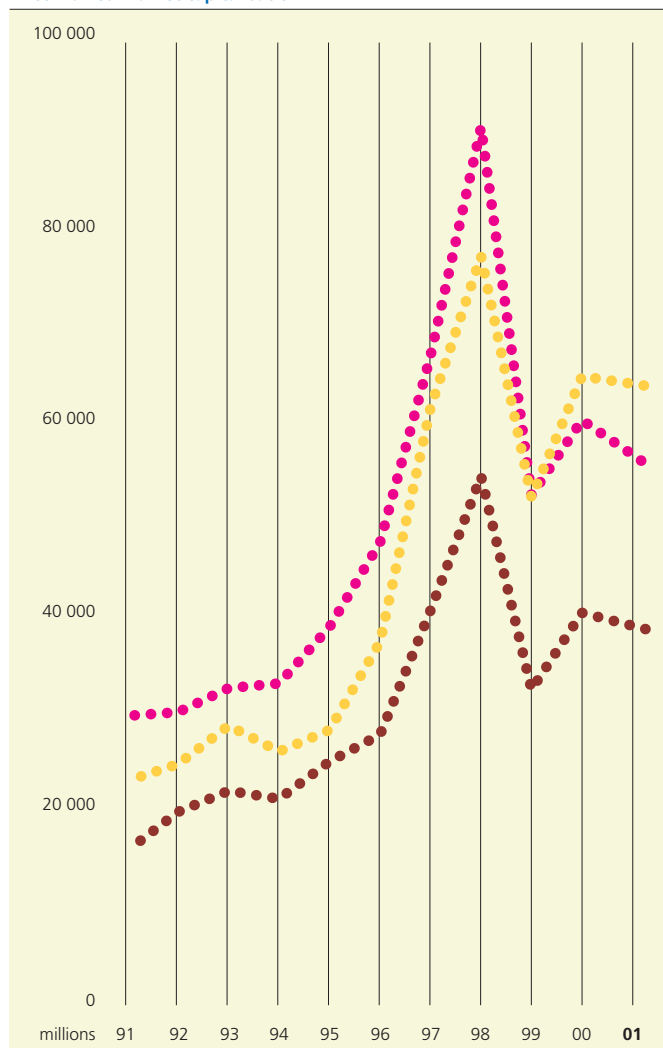
The Employee numbers for Turkey formerly reported under Europe region is reported within Africa, Middle East and Turkey from 1.1.2001. The Employee numbers for previous years has been restated on the same basis.

DISTRIBUTION OF SHARES AND MARKET CAPITALISATION

Combined distribution of shares (estimated)



Combined market capitalisation

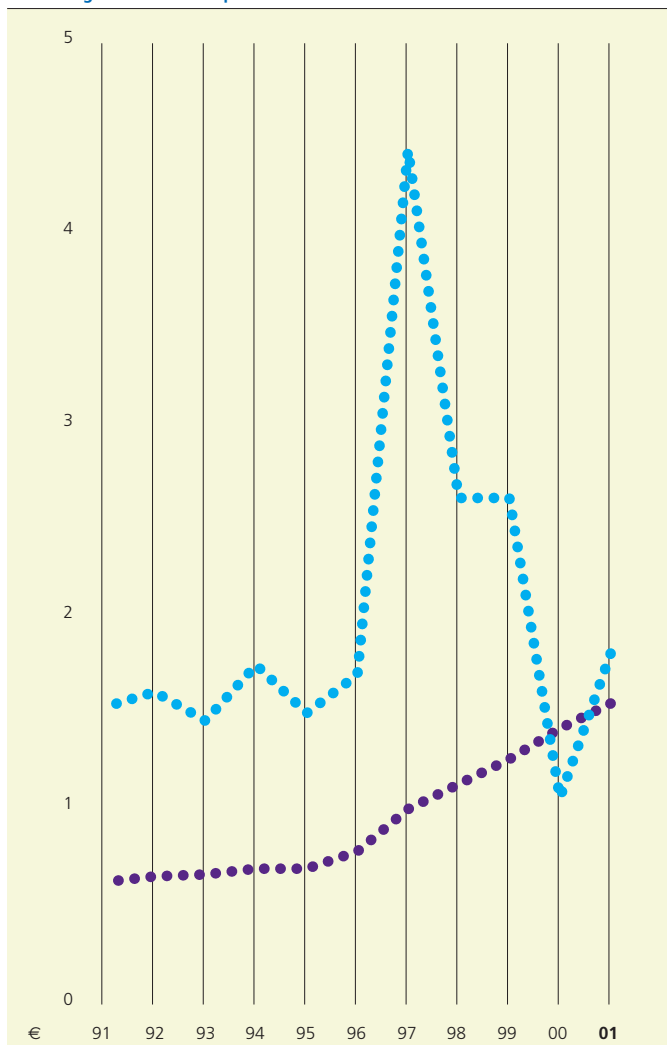


End of year figures

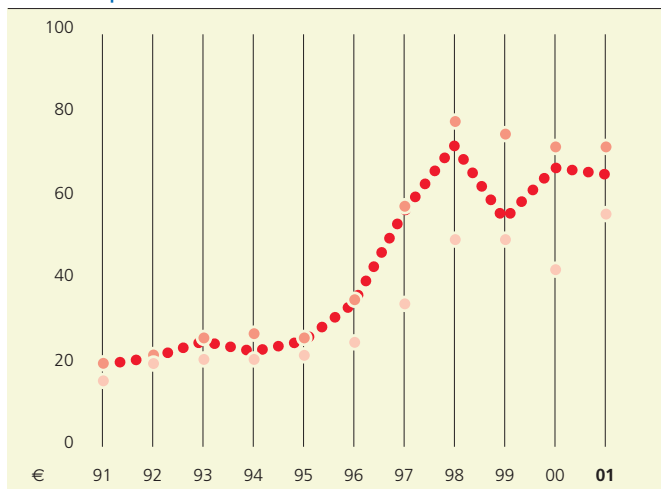
	91	92	93	94	95	96	97	98	99	00	01
Combined distribution of shares (estimated)											
United Kingdom	48	48	47	46	46	43	41	41	40	33	32
Netherlands	23	22	24	26	24	22	18	19	26	21	18
United States of America	16	15	15	12	14	20	22	19	17	32	26
Switzerland	8	8	8	9	9	8	9	9	4	1	3
Others	5	7	6	7	7	7	10	12	13	13	21
Total	100	100	100	100	100	100	100	100	100	100	100
Combined market capitalisation											
€ million	23 279	25 018	28 997	26 317	28 554	37 702	62 025	77 739	52 679	65 267	64 519
US \$ million	30 023	30 402	32 902	33 385	39 252	48 032	67 423	91 125	52 920	60 718	57 127
£ million	16 055	20 053	22 237	21 401	25 283	28 068	40 978	54 909	32 747	40 715	39 413

The 1999 combined market capitalisation has been impacted by the payment of the special dividend of €6 billion (£4 billion; US \$6 billion), as well as the issue of preference shares amounting to a value of €1.4 billion (£0.9 billion; US \$1.5 billion).

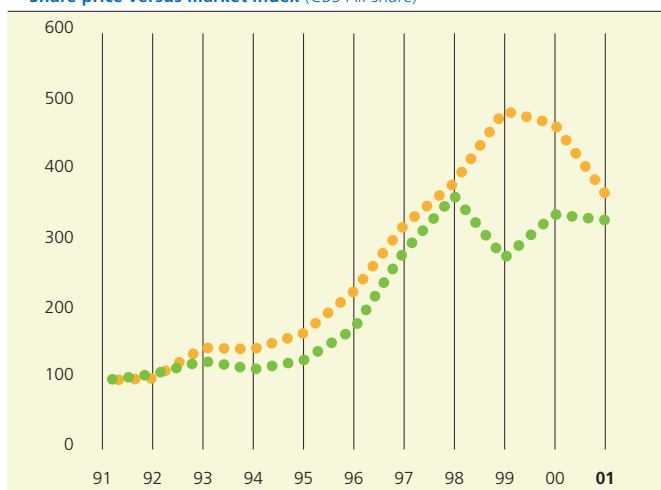
Earnings and dividend per share



NV share price in Amsterdam



Share price versus market index (CBS All share)



End of year figures; 31 December 1991 = 100

	91	92	93	94	95	96	97	98	99	00	01
● Earnings per share	1.54	1.62	1.47	1.76	1.51	1.71	4.44	2.63	2.63	1.07	1.82
● Dividend per share	0.63	0.66	0.67	0.70	0.70	0.79	1.01	1.14	1.27	1.43	1.56
● NV share price in Amsterdam (at 31 December)	19.9	21.6	25.5	23.1	25.6	34.7	56.7	72.8	54.9	67.4	65.85
● High	20	22	26	27	26	35	57	77	74	71	71
● Low	16	20	21	21	22	25	34	49	49	42	55
Dividend pay-out ratio (combined; %)	37	36	42	37	43	43	21	42	45	133	86
Share price versus market index (31 December 1991 = 100)											
● Share price	100	109	128	116	129	174	285	366	276	339	331
● Market index (CBS All Share)	100	103	147	145	168	228	323	384	488	469	370

The 2001 NV final dividend is subject to approval at the Annual General Meeting of Unilever N.V. on 8 May 2002.

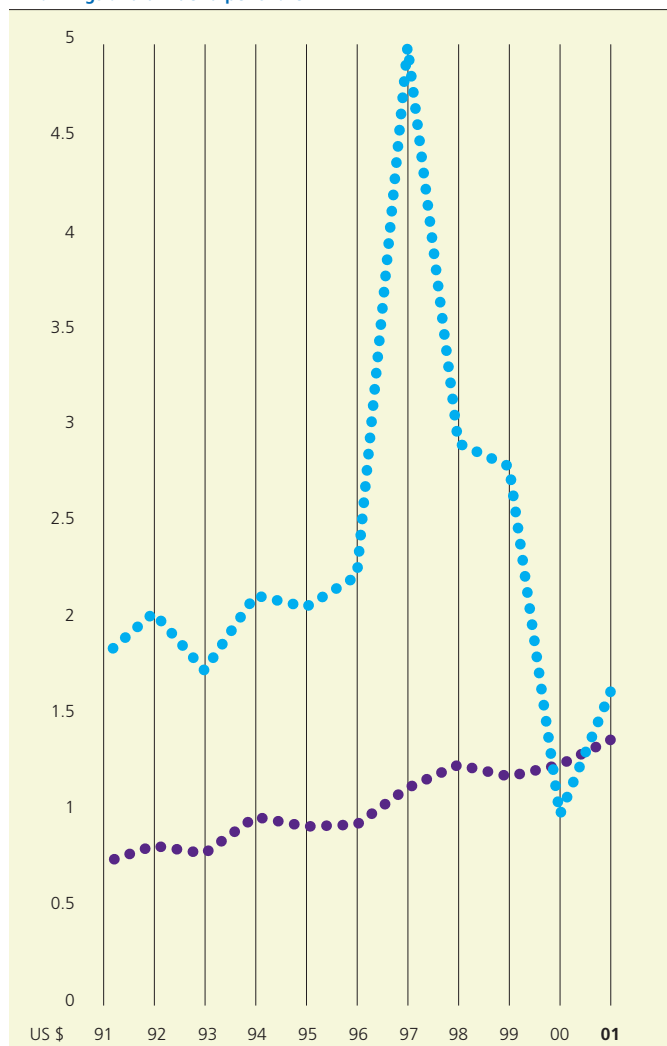
Figures for earnings per share and dividends have been restated in all years to reflect the four-in-one share split in October 1997.

In June 1999 the Fl. 1 ordinary shares of NV were consolidated, so that every 112 Fl. 1 ordinary shares were replaced by 100 Fl. 1.12 ordinary shares. This consolidation was associated with the payment of a special dividend of Fl. 14.50 per Fl. 1 share, so that the economic impact was that of a share buy back at fair value and therefore, in accordance with UK Accounting Standard FRS14, earnings per share for prior periods have not been restated. Dividends per share are also not restated.

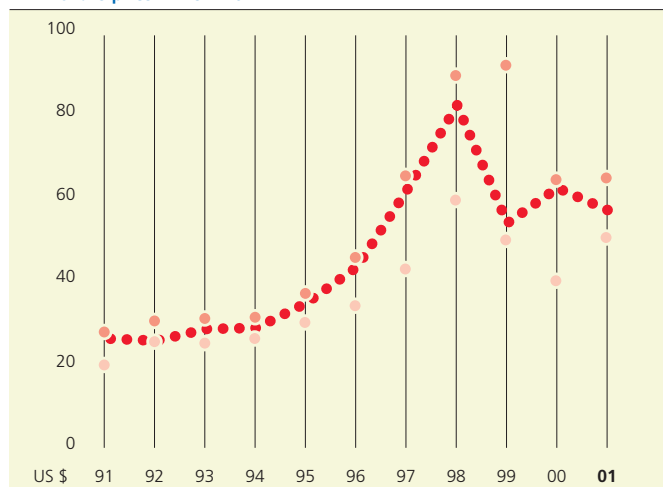
Earnings per share: combined earnings per share after exceptional items, non-diluted.

Note: Earnings and dividends per share from 1991-1999 have been restated to euros applying the €1 = Fl. 2.20371 exchange rate.

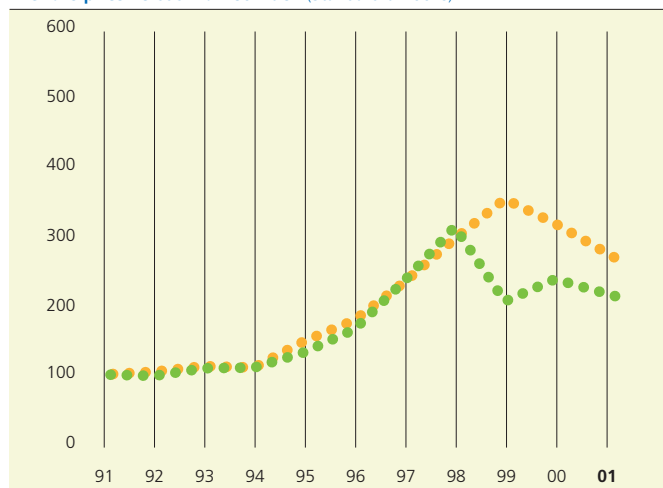
Earnings and dividend per share



NV share price in New York



Share price versus market index (Standard & Poor's)



End of year figures; 31 December 1991 = 100

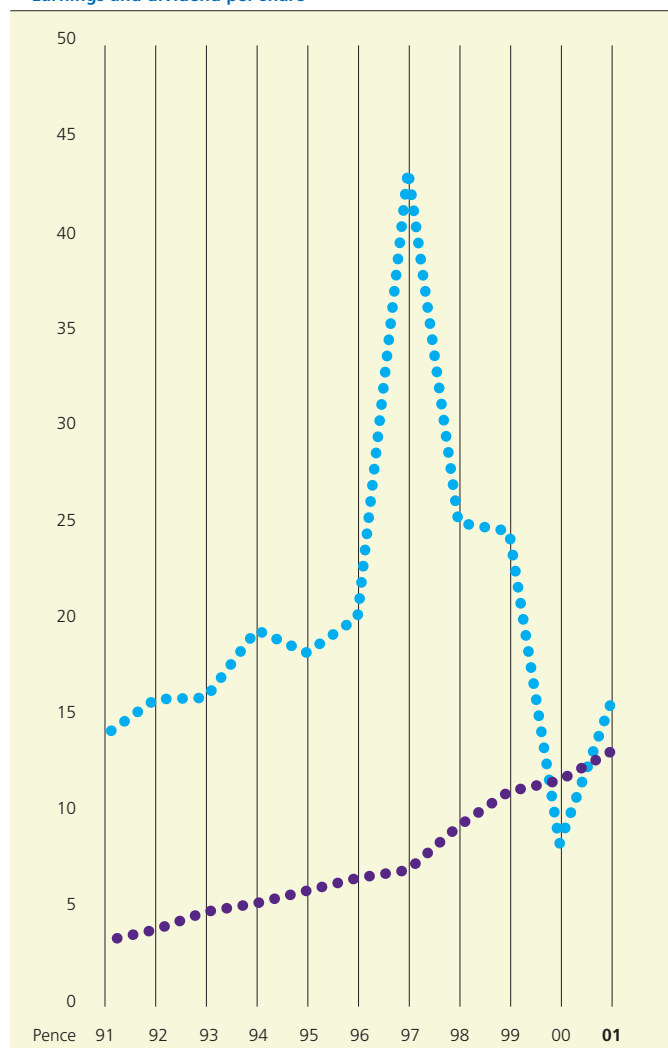
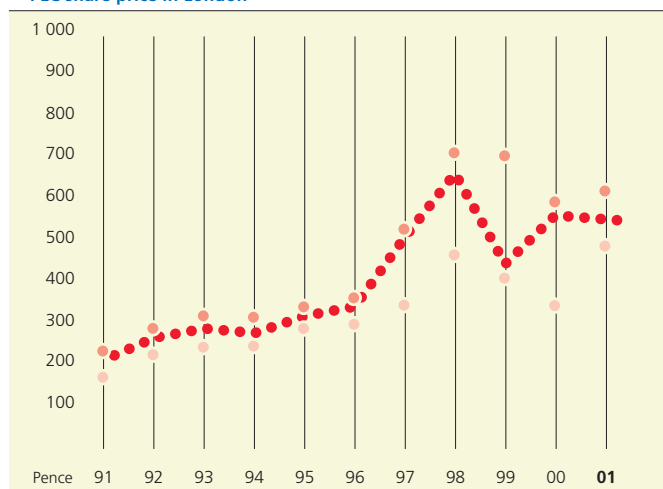
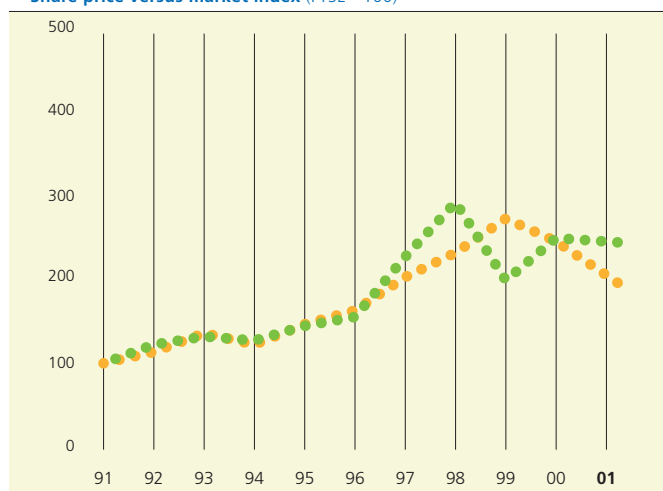
	91	92	93	94	95	96	97	98	99	00	01
● Earnings per share	1.81	2.04	1.74	2.13	2.07	2.23	4.98	2.92	2.80	0.99	1.63
● Dividend per share	0.74	0.83	0.79	0.98	0.93	0.94	1.13	1.25	1.19	1.25	1.38
● NV share price in New York (at 31 December)	26.56	26.03	28.88	29.13	35.19	43.81	62.44	82.94	54.44	62.94	57.61
● High	27.58	30.20	30.83	31.08	36.83	45.50	65.09	89.17	91.64	64.19	64.56
● Low	19.63	25.25	24.89	25.98	29.86	33.88	42.70	59.25	49.69	39.88	50.26
Dividend pay-out ratio (combined; %)	37	36	42	37	43	43	21	42	45	133	86
Share price versus market index (31 December 1991 = 100)											
● Share price	100	98	109	110	132	165	235	312	205	237	217
● Market index (Standard & Poor's)	100	104	112	110	148	178	233	295	352	317	275

The 2001 NV final dividend is subject to approval at the Annual General Meeting of Unilever N.V. on 8 May 2002. In addition, the dividend in US dollars for 2001 is an estimate and will be dependent on the euro/dollar exchange rate on the day of the Annual General Meeting.

Figures for earnings per share and dividends have been restated in all years to reflect the four-in-one share split in October 1997.

In June 1999 the Fl. 1 ordinary shares of N.V. were consolidated, so that every 112 Fl. 1 shares were replaced by 100 Fl. 1.12 ordinary shares. This consolidation was associated with the payment of a special dividend of Fl. 14.50 (US \$6.950769) per Fl. 1 share, so that the economic impact was that of a share buy back at fair value and therefore, in accordance with UK Accounting Standard FRS14, earnings per share for prior periods have not been restated. Dividends per share are also not restated.

Earnings per share: combined earnings per share after exceptional items, non-diluted.

Earnings and dividend per share

PLC share price in London

Share price versus market index (FTSE - 100)


End of year figures; 31 December 1991 = 100

	91	92	93	94	95	96	97	98	99	00	01
● Earnings per share	15.42	17.29	17.36	20.88	19.70	21.54	44.74	26.45	26.01	9.79	16.96
● Dividend per share	4.74	5.33	6.26	6.70	7.35	8.01	8.42	10.70	12.50	13.07	14.54
● PLC share price in London (at 31 December)	226	279	301	290	331	354	521	674	456	573	564
● High	226	280	310	307	332	354	519	702	695	584	610
● Low	163	217	235	238	280	291	336	457	401	335	478
Dividend pay-out ratio (combined; %)	37	36	42	37	43	43	22	42	45	133	86
Share price versus market index (31 December 1991 = 100)											
● Share price	100	123	133	128	146	157	231	298	202	254	250
● Market index (FTSE 100)	100	114	137	123	148	165	206	236	278	250	209

The 2001 PLC final dividend is subject to approval at the Annual General Meeting of Unilever PLC on 8 May 2002.

Figures for earnings per share and dividends have been restated in all years to reflect the four-in-one share split in October 1997.

In June 1999 the 1.25p ordinary shares of PLC were consolidated, so that every 112 1.25p ordinary shares were replaced by 100 1.4p ordinary shares. This consolidation was associated with the payment of a special dividend of 66.13p per 1.25p share, so that the economic impact was that of a share buy back at fair value and therefore, in accordance with UK Accounting Standard FRS14, earnings per share for prior periods have not been restated. Dividends per share are also not restated.

Earnings per share: combined earnings per share after exceptional items, non-diluted.

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