

Sustainable business: a CFO view

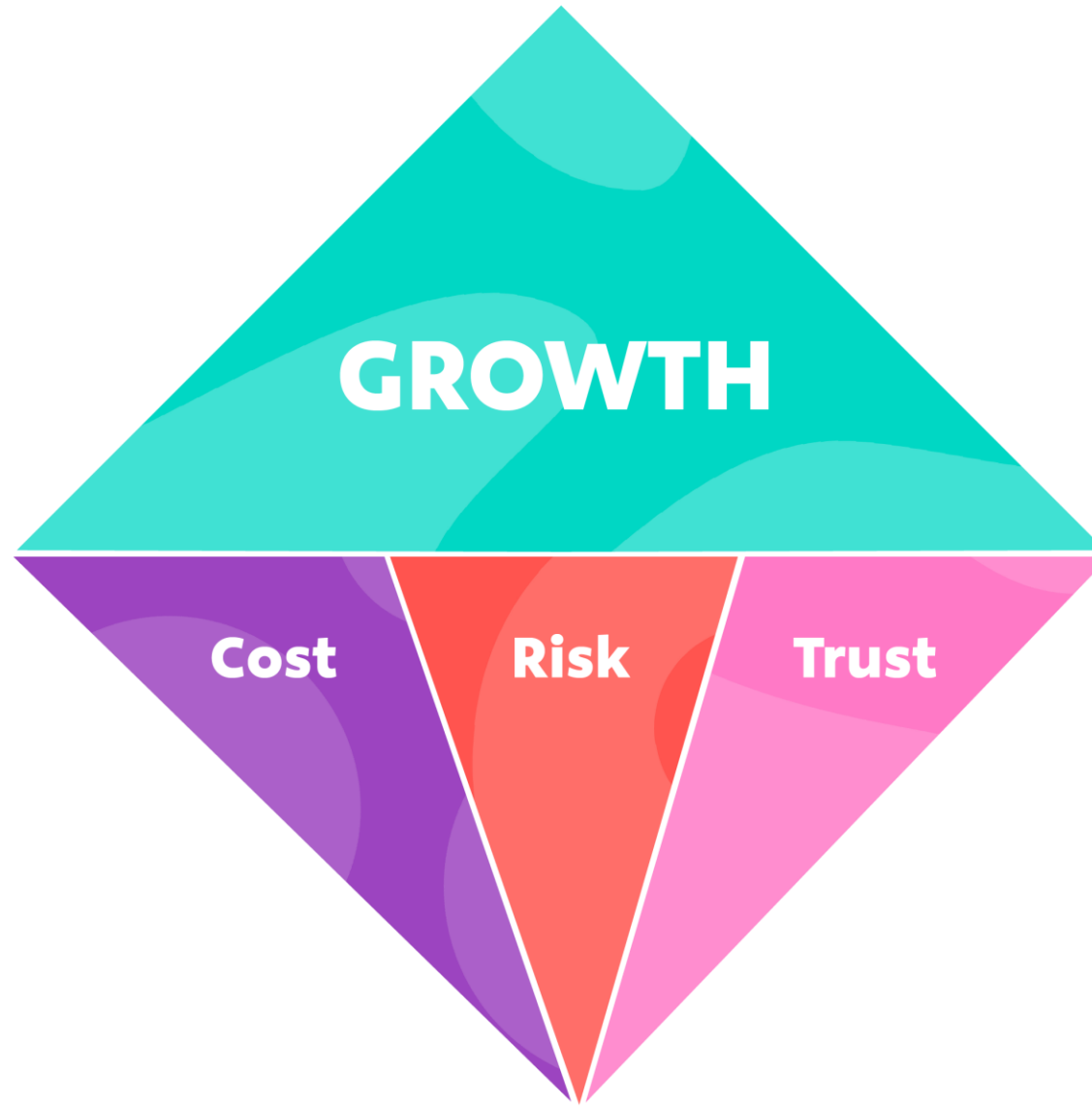
Graeme Pitkethly, CFO

December 2019



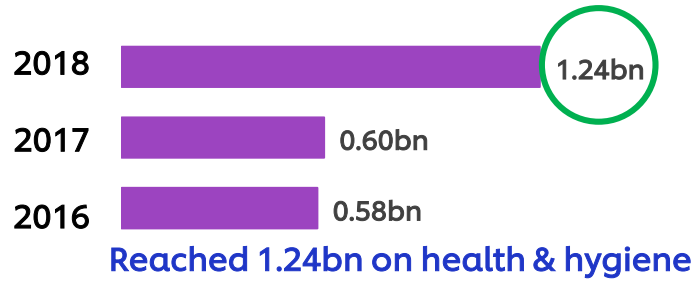
Unilever

The business case for sustainability



Measuring our sustainability progress

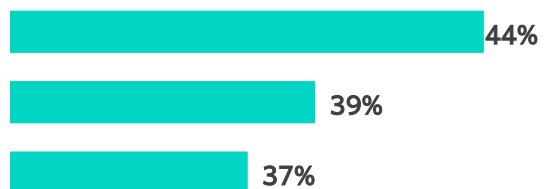
- Health & Wellbeing
- Environment
- Livelihoods



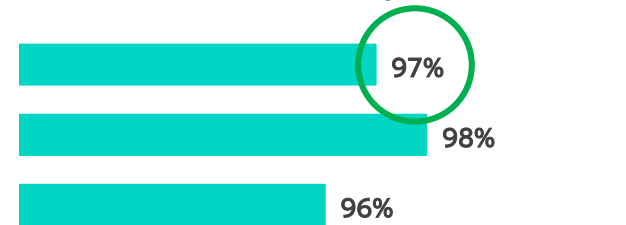
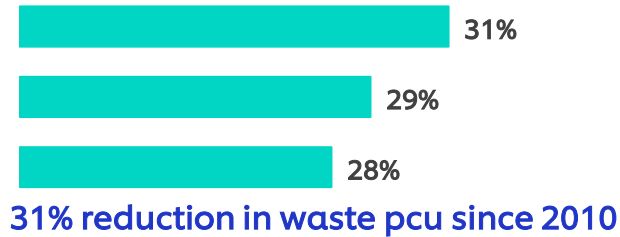
48% of our portfolio at highest nutritional standards



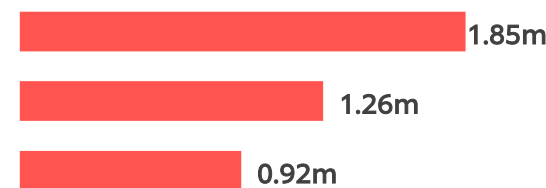
52% reduction in CO2 from energy per tonne of production since 2008



44% reduction in water abstraction per tonne of production since 2008



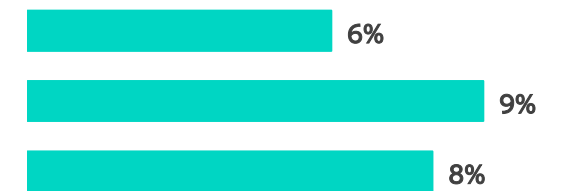
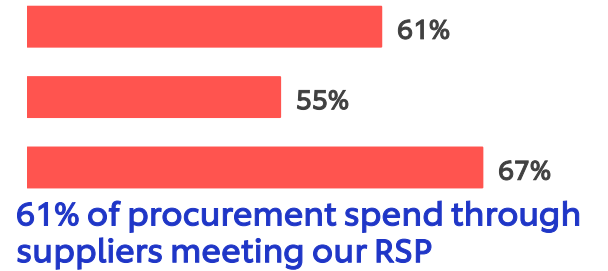
97% reduction in total waste per tonne of production since 2008



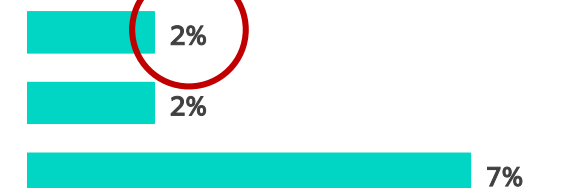
1.85m women enabled to access opportunities



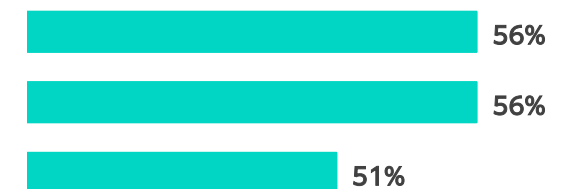
746k smallholder farmers and 1.73m small-scale retailers enabled to access initiatives



6% increase in greenhouse gas pcu since 2010

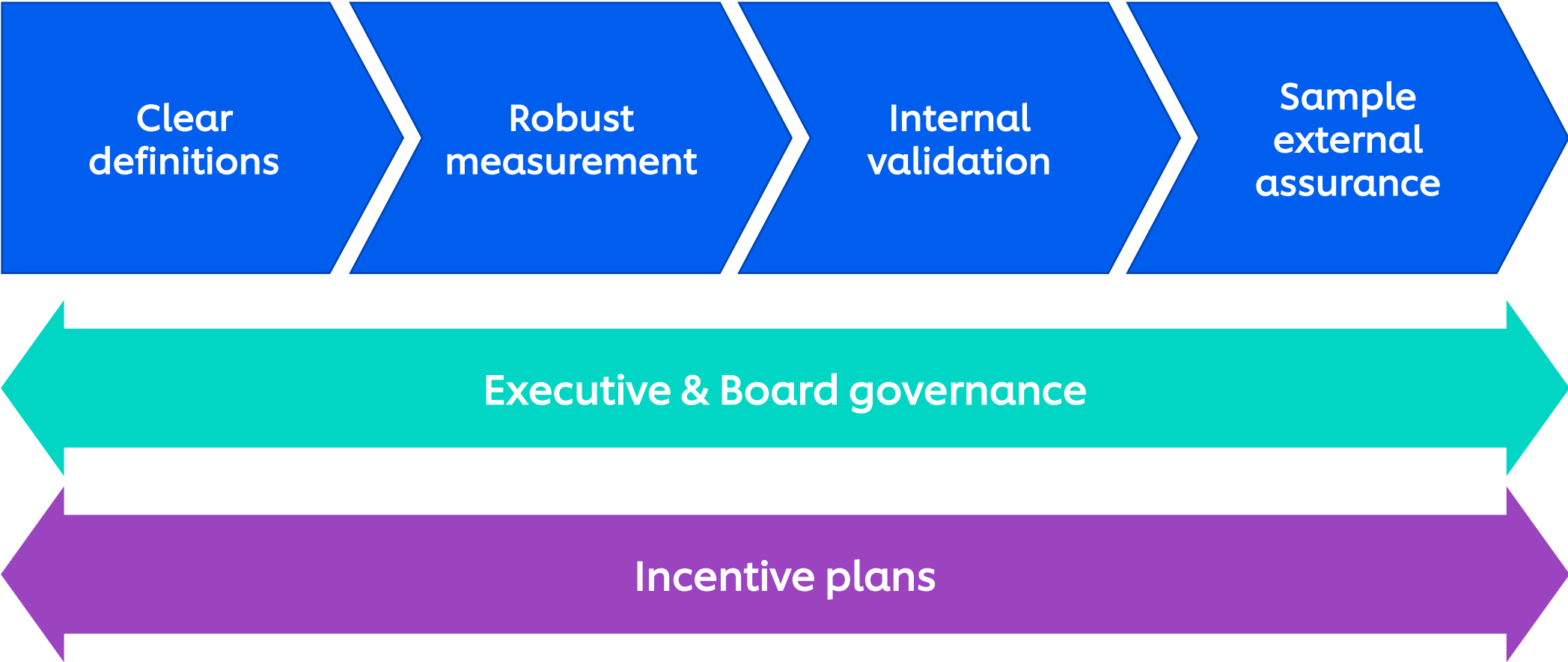


2% decrease in water impact pcu since 2010



56% of agricultural raw materials sustainably sourced

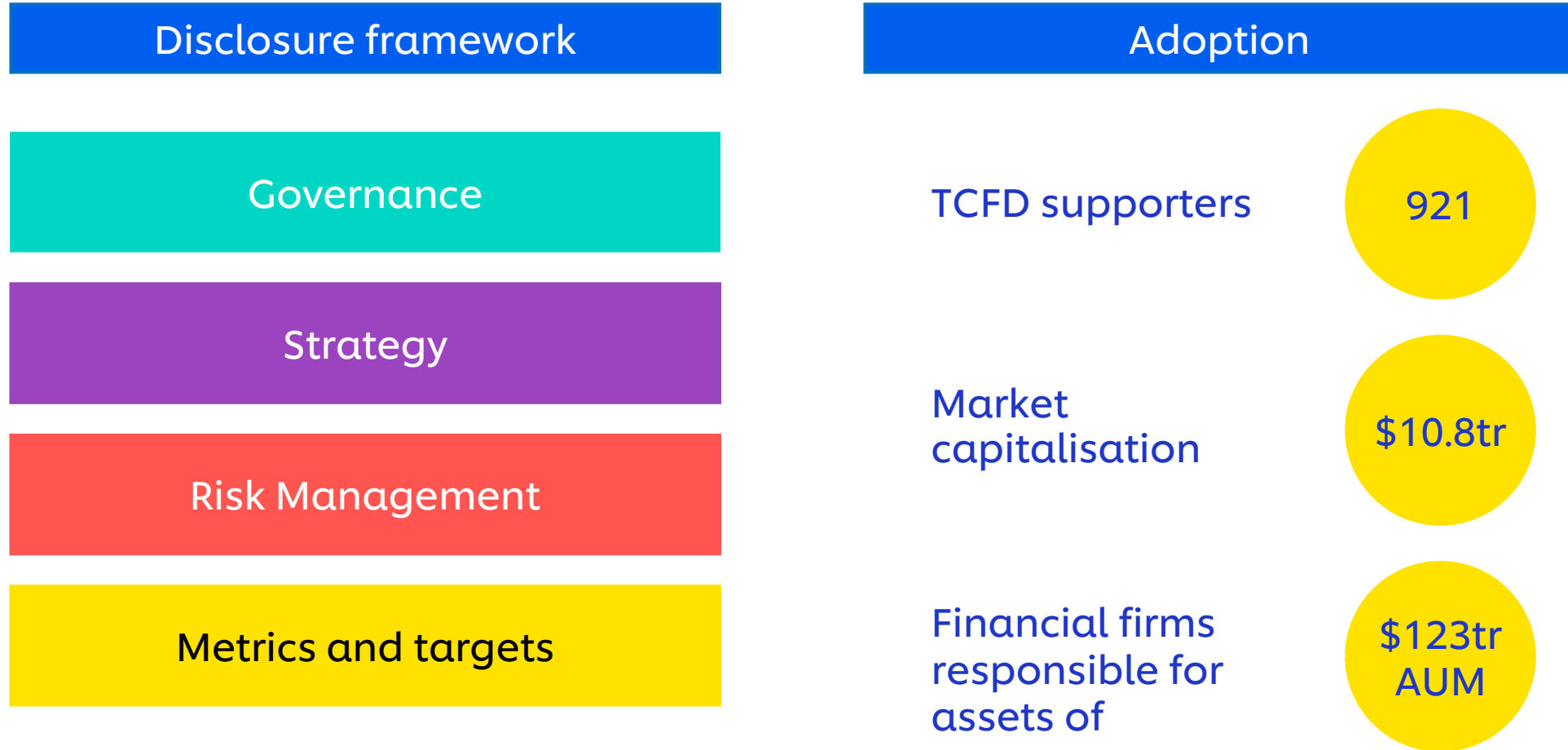
Comprehensive reporting and measurement



Sustainability: from the outside in



Task Force on Climate-Related Financial Disclosures



Conclusion

- Sustainability embedded in how we do business and our core decision-making
- Measured with rigour
- Welcome greater standardisation

Thank you

